## Recruiting Employees



How do you know when you need help?



## Challenges and Trends

### Trends

- Tasks not done?
- Deadlines missed?
- Opportunities sacrificed
- Feeling never done

### Challenges

- Trust
- Deciding what can be handed off
- Letting go
- Finding the right fit

Brown Family Where can they use some help?



# What is your process for interviewing?



## Hiring the Right People

JOB DESCRIPTION

**Duties** 

Experience

Requirements

**INTERVIEW** 

Review the job description

Plan questions to identify skills and experience

**Job Title:** Administrative Assistant 1

#### Job Description:

Performs routine administrative tasks for a manager and/or department.

Duties include:

scheduling appointments, making travel arrangement, distributing mail; producing routine documents and reports using word processing and spreadsheet software; performing routine data entry operation; answering/directing phone calls and taking messages as needed. May act as a receptionist. Assist in other clerical duties as needed

#### **Basic Qualifications:**

6+ months clerical experience

# Interview Questions for Administrative Assistant

Answer phones

Type emails, correspondence

Enters data in systems

Produces basic reports

Which questions can help you identify the right talent?

## What does this mean for you?

Create a job description for each job

Use the description to create interview questions

 Ask questions that demonstrate past performance, not hypothetical or general

Use the same interview questions for each applicant for a job

Take notes and choose the best qualified candidate

## Write a Job Description

Requirements

Tasks

Equipment

Work environment

Job Title:		
Department	Supervisor:	
Exempt:	Hours:	FTPT
Non-Exempt:	Schedule:	Seasonal

#### **Company Statements**

In the performance of their respective tasks and duties all employees are expected to conform to the following:

#### [Example statements below]

- Perform quality work within deadlines with or without direct supervision.
- Interact professionally with other employees, customers and suppliers.
- Work effectively as a team contributor on all assignments.
- Work independently while understanding the necessity for communicating and coordinating work efforts with other employees and organizations.

#### **Position purpose**

[General statements regarding the overall objective of the position]

#### Responsibilities/Duties/Functions/Tasks

[List of material responsibilities and essentials duties which must be completed in achieving the objectives of the position]

#### Qualifications

[Statements regarding minimum educational and experience qualifications, required proficiencies with specialized knowledge, Equipment knowledge, computer proficiencies, military service, required certifications, etc.]

#### **Special Position Requirements**

[Optional section: any travel, security, risk, hazard or related special conditions which apply to the position]

#### **Preferences**

[Optional section: preferred attributes for the position which are not absolutely required in the minimum qualifications (i.e., multi-lingual specialized degree, certifications, etc)]

#### **Work Requirements**

[Optional section: work requirements for mental, physical, or other important issues which relate to the job]

Practice writing a job description



## Sourcing Candidates

Analyze the job requirements

Where will you search

Application process

### Where to Source?



The Selection Process



Don't settle for a warm body!

### The Interview

Death will be a great relief.

No more interviews.

Katherine Hepburn







**ASK ABOUT SKILLS** 

PAST EMPLOYMENT

Interviews



**LOCATION** 



STRENGTHS AND WEAKNESSES



Tell me about yourself.

### Traditional Interviews



Why should I choose you?



Do you have any questions?

### Behavioral Interviews

Assess prior experience



Tell me about what you liked about your last job



Describe a time that you reached a goal.



Tell me about a challenge you had to work through.

# Behavioral Descriptive Questions

Task Situation **STAR** Action Results





Illegal Questions Questions must relate to the job

Be aware of your area's laws



Avoid culture, age, religion, medical

# Plan the Interview

Develop 5-7 interview questions

